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News	News of the week	April 16, 2010	Search Archives	Search
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News of the week
Editorial
Editor's "Razzle Dazzle" Column
Letters to the Editor
Professionals' Column
Civil Service Exam Stories
News Archive
Services
Advertiser Index
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## Longtime Local 237 Head Carl Haynes Dead At 76

'Calm in Face of Adversity'  
By RICHARD STEIER



CARL HAYNES

Carl Haynes, who rose through the ranks of Teamsters Local 237 from chapter chair and strike captain during a 1967 walkout at the Housing Authority to become its president from 1993 to 2007, died April 8 of an apparent heart attack at age 76.

Mr. Haynes was also a longtime vice president of the International Brotherhood of Teamsters, a post from which he retired last Dec. 31, and headed its Public Employee Division for an extended period.

### Began Career in Youth Services

He began working in the city's youth services agency in 1956 at Youth House in The Bronx, and moved over to the HA in 1960 as a Housing Assistant, in the process going from being a union activist at District Council 37 to a similar role at Local 237. He later spoke proudly of his role on the picket line in the 1967 strike — the only one in the HA's history.

Gregory Floyd, who succeeded him as the union's president three years ago, recalled Mr. Haynes telling him that when the strike began, "He was really nervous. He said he was glad it was over fast and had a positive outcome, and he hoped nobody else would have to deal with something like that."

Nervousness was not a quality Mr. Floyd generally associated with Mr. Haynes, saying he remembered him for "the calm demeanor in the face of adversity and his patience at the negotiating table. When it looked like there was no hope in sight, he kept a positive outlook."

He cited the attempt by then-Mayor Rudy Giuliani a decade ago to privatize the Health and Hospitals Corporation's police force, where Mr. Floyd worked as a Captain before Mr. Haynes began preparing him to climb the rungs of the union.

"He said," he recalled of that court battle, " 'You know we're going to win this fight. I don't know how, but [privatization is] not going to happen while I'm here.' " The attempt to privatize the Hospital Police was thwarted in 2001.

### Succeeded Forced-Out Feinstein

Mr. Floyd said Mr. Haynes told him he viewed him as a future leader because "I had a lot of poise for my age," having become a Hospital Police Captain at 27. Mr. Haynes himself took on a good deal of responsibility at a relatively early age, but his own rise through the union's ranks was slower. He became a division



GREGORY FLOYD: Recalls Haynes's 'positive outlook.'

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director and then a trustee before his elevation to vice president in 1983. Ten years later, he ascended to the presidency when a special monitor appointed under a settlement between the IBT and the Federal Government concluded that longtime President Barry Feinstein misused his power, even though the items in question had all been approved by Local 237's board. Mr. Feinstein was forced to step down and Mr. Haynes took over.

Internal critics charged that he spent too much time on the golf course and not enough preserving the union's niche as a force in city government that exceeded its numbers, but Mr. Haynes was able to fight off political challenges, the final one in 2005. Two years later, midway through his term, he stepped down, with his carefully groomed successor, Mr. Floyd, installed in his place.

"He was a kind and giving man who dedicated his life and career to helping working men and women in the labor movement," the Local 237 president said of his mentor.

Mr. Haynes is survived by his wife, Janice; a son, Jay, who lives in San Antonio; a daughter, Liane, of Los Angeles, and three grandchildren.

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